

AGENDA

Meeting: Finance, Commercial and Estates Committee

Date: Thursday 17 November 2022 at 4.00pm

Location: Microsoft Teams

No	Item	Action	Lead	Pages
1	Welcome, Apologies and Declarations of Interests	Note	SM	N/A
2	Minutes of the Previous Meeting: 22 September 2022	Approve	SM	2-4
3	Matters Arising / Actions Outstanding	Note	SM	5-5
4	Strategic Update: Estates	Note	JL	6-10
	4.1 New Build Project Board Minutes:	Note	HH	N/A
	<ul style="list-style-type: none"> • 1 September 2022 • 21 October 2022 			
5	Strategic Update: Digital Services	Note	KG	11-14
6	Strategic Update: Finance including 2022-23 F1 Forecast	Approve	GD	15-24
7	Strategic Update: Commercial Activity	Note	IH	25-30
8	Update on Procurement Strategy	Note	GD	31-53
9	Digital Strategy (<i>Paper to follow</i>)	Discuss/ Approve	KG	N/A
10	Proposed Academic Fees 2023-24	Approve	GD	54-56
11	Review of Meeting	Discuss	All	N/A
12	Date of Next Meeting Wednesday 8 March 2023 at 9.30am	Note	SM	N/A