

AGENDA

Meeting: Finance, Commercial and Estates Committee

Date: Thursday 22 September 2022 at 3.30pm

Location: Microsoft Teams

No	Item	Action	Lead	Pages
1	Welcome, Apologies and Declarations of Interests	Note	SM	N/A
2	Minutes of the Previous Meeting: 7 June 2022	Approve	SM	2-6
3	Matters Arising / Actions Outstanding	Note	SM	7-7
4	Strategic Update: Estates	Note	JL	8-11
	4.1 New Build Project Board Minutes:	Note	HH	N/A
	• 14 June 2022			
	• 1 September 2022 (<i>Paper to Follow</i>)			
5	Strategic Update: Digital Services	Note	KG	12-17
6	Strategic Update: Finance	Note	GD	18-26
7	Strategic Update: Commercial Activity	Note	IH	27-32
8	Financial Forecast Report to 2026-27	Note	SD	33-41
9	Procurement Update	Note	GD	42-45
10	Annual Report to Board	Approve	SM	46-48
11	Review of Meeting	Discuss	All	N/A
12	Date of Next Meeting	Note	SM	N/A
	Thursday 17 November 2022			
	• Joint Audit and Risk/Finance Commercial and Estates Committee: 3.15pm			
	• Finance Commercial and Estates Committee: 4pm			